BRD GROUP RESULTS

4th quarter and full year 2021 | 11.02.2022



DISCLAIMER

The preliminary consolidated and separate financial position and income statement for the period ended December 31, 2021 were examined by the Board of Directors on February 9, 2022.

The financial information presented for the period ended December 31, 2021 and comparative periods has been prepared according to IFRS as adopted by the European Union and applicable at this date.

BRD will publish a full set of consolidated and individual financial statements for the 2021 financial year.

This financial information is at group level, does not constitute a full set of financial statements and is not audited.

This presentation may contain forward-looking statements relating to the targets and strategies of BRD, based on a series of assumptions. These forward-looking statements would have been developed from scenarios based on a number of economic assumptions in the context of a given competitive and regulatory environment. BRD may be unable to anticipate all the risks, uncertainties or other factors likely to affect its business and to appraise their potential consequences, and to evaluate the extent to which the occurrence of a risk or a combination of risks could cause actual results to differ materially from those provided in this document.

Investors and analysts are advised to take into account factors of uncertainty and risk likely to impact the operations of BRD when considering the information contained in any such forward-looking statements. Other than as required by applicable law, BRD does not undertake any obligation to update or revise any forward-looking information or statements.



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INTRODUCTION



2021 KEY HIGHLIGHTS

Very strong lending activity

Double digit growth of overall loan portfolio

Very dynamic retail loan production, well above both 2019 & 2020 levels

Remarkable performance on corporate lending

Portfolio growth +11% end of year

PI loan production +38% vs 2020 +17% vs 2019

Corporate loans +26% end of year

Accelerated digital adoption

+20% digitally active users

+31% transactions

Volume driven revenue increase

Positive momentum in NII in Q4 '21, +4% vs Q4 '20 and +5% vs Q3 '21

NBI

RON 3 118m

OPEX under control

Reduced staff costs given structural headcount reduction

OPEX

RON 1 618m

Sound loan book

NPL ratio

Coverage ratio

3% at Dec 2021 end

75% at Dec 2021 end

Net reversal in cost of risk favored by dynamic recovery activity and improvements in macroeconomic outlook

NCR RON +146m vs. RON -353m in 2020

High profitability

Net profit RON 1 319m, +37% vs 2020

ROE 15.6%*

FURTHER ENHANCED CUSTOMER EXPERIENCE

YouBRD, CENTRAL PIECE IN THE **OMNICHANNEL SETUP**



WIDENED DIGITAL OFFER

SUCCESSUFUL DEVELOPMENT OF ALTERNATIVE SAVINGS

YouBRD new app, continuously upgraded in 2021

- √ biometric validation of online payments
- √ foreign currency national/ international payments and foreign exchanges
- ✓ streamlined flow for payments to trusted contacts
- ✓ enrollment of BRD Mastercard and Visa cards in Apple/ Google wallets

Essential services for individual customers now available online

- **Remote** onboarding
- **Online** consumer lending

Improved customer experience on international payments, with BRD joining SWIFT GPI, a global solution speeding and improving traceability of cross-border payments

Enriched cash management solutions

Extended financing solutions for Trade Finance through FINTRA product

Development of POS sharing offer

BRD Asset Management

- √ 1st by number of investors
- √ +31K customers in 2021
- √ 19.5% market share
- √ +16% y/y AUM, reaching RON 4.9bn at 2021 end

BRD AV Unit Linked life insurance

- ✓ Gross Written Premiums +87% y/y at 2021 end
- √ 14.9% market share at Sep-21 end (vs. 13.1% in 2019)



BUILDING A GREENER ECONOMY

Outstanding deals and premieres

- Most important green loan granted so far in Romania | Hidroelectrica EUR 257m
- syndicated ESG loan | NEPI ROCKASTLE PLC EUR 120m
- first sustainability-linked bond issued on the local capital market | AUTONOM Services - EUR 48m
- Total volume of green financing arranged by BRD in 2021 : EUR 500m

STRUCTURED BY BRD





Accompanying our clients in their sustainability initiatives

sustainable financing workshops and conferences "BRD for SMEs" involving 240 clients

Awarded for Excellence in Financing Environmental Projects





AWARDED EXCELLENCE

Acknowledged performance in banking, leasing and alternative savings



- ✓ Best ROA, Best ROE, awarded by Piata Financiara
- ✓ Best NPL dynamic, awarded by Piata Financiara
- ✓ Bank of the Year in Risk Management, awarded by Piata Financiara
- ✓ Best Bond Fund (BRD Obligatiuni), awarded by Piata Financiara to BRD Asset Management
- ✓ Best in Financial Leasing, awarded by Piata Financiara to BRD Sogelease

Recognized know-how in cash management, custody and trade finance



Best Treasury & Cash Management Bank in Romania



Best Sub-custodian Bank in Romania



Best Trade Finance provider in Romania

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MACROECONOMIC ENVIRONMENT



GROUPE SOCIETE GENERALE

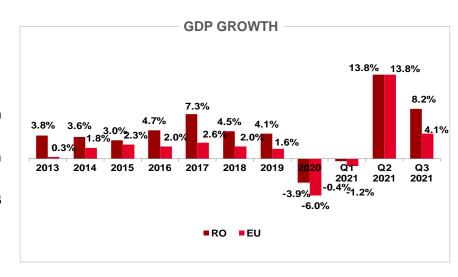
STRONG RECOVERY, HIGH INFLATION

GDP expected at +7% in 2021, after -3.9% contraction in 2020

2021 full year GDP estimated at +7.0% (IMF and European Commission forecasts)

GDP growth driven by domestic demand, chiefly final consumption expenditure of households

GDP growth rate slowing to +0.4% q/q (seasonally adjusted) in Q3 2021, with annual growth printing at +8.2%

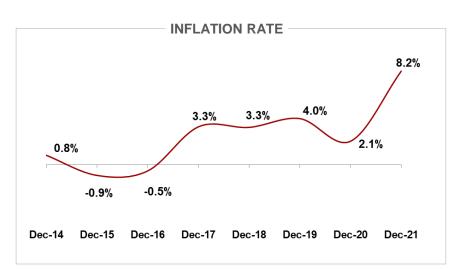


Inflation reaching a decade high

Annual inflation at 8.2% in Dec-21 (from 6.3% y/y in Sep-21) far from the upper bound of the NBR target range (2.5% \pm 1 ppt)

External cost shocks increasingly feeding into domestic prices

Widespread price increases across food items (+6.7% y/y), non-food prices climbing to +10.7% y/y mainly due to fuel and energy components, while services' costs increased by +4.5% y/y



INTEREST RATES ON THE RISE

Multiple rate hikes starting Q4 2021

To support the economy in the context of unfolding COVID-19 epidemic, central bank reduced the monetary policy rate four times from March 2020 to January 2021, by 125 bps in total, to 1.25%

In a context of strongly accelerating inflation, two monetary policy rate hikes in Q4 2021, by 50 bps overall

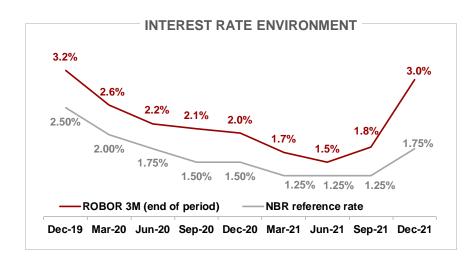
Third increase in monetary policy rate by 25 bps in January 2022

Lessened quantitative easing

Quantitative easing gradually reduced after peaking in April 2020

No more acquisitions done starting April-21, signaling a recovery in the markets and a lower need for liquidity

Further reduced level of repo operations (to a daily average of RON 4.5 bn in Dec-21, coming down from RON 13.6 bn in Apr-20)



Strongly increasing RON interest rates since September

Rapid upward adjustment of interbank rates starting September 2021, stabilizing around the Lombard facility rate

ROBOR 3M reaching 3.0% at Dec-21 end, after the bottom hit in June end at 1.5%

Full year 2021 however mostly marked by previous downward trend, with yearly average ROBOR 3M printing at 1.82%, -56 bps vs 2020

ROLLING OUT THE RECOVERY AND RESILIENCE PLAN

The National Recovery and Resilience Plan, a powerful growth booster

- National Recovery and Resilience Plan adopted by Romanian Government in April 2021
- Allocated EU funds: EUR 29.2 bn (EUR 14.3 bn subsidies and EUR 14.9 bn loans)
- Plan approved by European Commission in September 2021
- Main objectives of RRP: achieve the green and digital transitions, while strengthening healthcare, education, social cohesion and inclusion
- Potential to boost Romania's GDP by 1.8% to 2.9% by 2026 (together with the rest of measures of the EU Recovery Instrument and excluding positive spillovers from structural reforms)

Effectively started implementation

- First tranche of grants (EUR 1.8 bn) transferred by European Commission to Romania in December 2021
- Additional pre-financing (EUR 1.9 bn) granted in January 2022, after the targets and milestones of Q4 2021 were reached

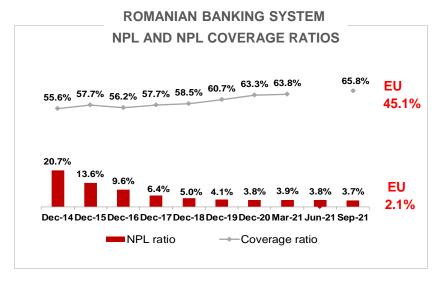
VERY SOLID ROMANIAN BANKING SECTOR

Strong capital and liquidity positions

Loan to deposit ratio at 69% at 2021 end, up from 66% as of 2020 end (vs 122% at 2008 end)

Elevated average liquidity coverage ratio, 242% at Sep-2021 end vs. 266% at 2020 end, well above regulatory requirement (100%) and European average (175%)

Capital adequacy ratio at 23.1% at Sep-2021 end, compared to 25.1% at 2020 end (vs. 13.8% at 2007 end)

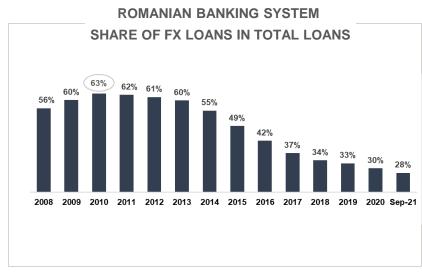


Sound risk profile

Low NPL ratio, 3.7% at Sep-2021 end, - 0.1 ppt vs 2020 end

NPL coverage ratio improved to 65.8% at Sep-2021 end (63.3% at 2020 end), well above the EU average of 45.1%

Significantly lower share of FX loans, 28% at Sep-2021 end (compared to 63% at 2010 end)



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4TH QUARTER AND FULL YEAR 2021 BRD GROUP RESULTS



RAPIDLY PROGRESSING DIGITAL PENETRATION



INCREASED DIGITAL PENETRATION



NETWORK ADJUSTMENT TO CHANGED CLIENT PREFERENCES

883k MyBRD & YouBRD active clients at 2021 end, +20% y/y

>45% YouBRD users new to mobile

+31% nb of transactions on MyBRD & YouBRD, vs 2020

99% of large corporate clients' and 97% of SMEs transactions performed via digital channels during 2021

69% of FX trades and 67% of import L/Cs processed through the e-tools during 2021

165 million acquiring transactions during 2021, **+13%** y/y

Factoring RON 7bn turnover milestone crossed in 2021, +30% y/y

Further improved Customer Center interactions

+14% faster response vs 2020

Volumes well above pre-crisis level

2m calls received (vs.1.6m in 2019)

0.43m written messages (vs. 0.3m in 2019)

- ✓ Reduced no of branches
- ✓ More specialized
- ✓ Better service

Dec 2020

Dec 2021

-85 branches, to 499

+13% 24/7 banking points

Network reduced by 38% since 2016 end



INTENSE LENDING ACTIVITY ACROSS THE BOARD

Very dynamic corporate lending

Loans to SME up by +23% vs 2020 end

Active participation in the IMM Invest program with RON 1.3 bn approved loans, out of which 30% within Agro IMM Invest subprogram

Growth of +28.5% on large corporate loan portfolio, reconfirming BRD position as a top partner for this segment

Solid performance of leasing activity with overall portfolio increasing by +14.6% y/y

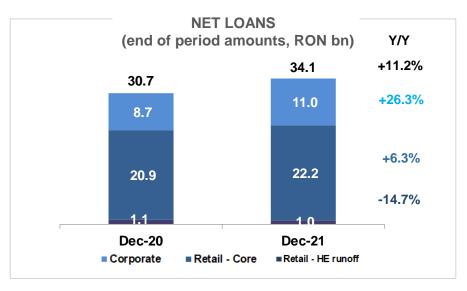


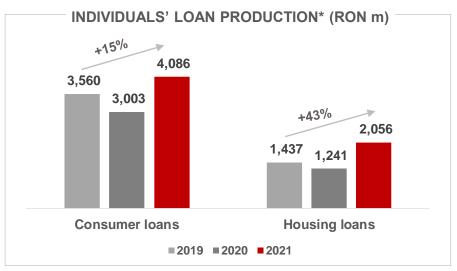
Remarkable recovery in new loans to individuals, with +38% vs 2020

Significantly exceeded pre-Covid levels

Best yearly consumer loans production ever

Outstanding performance in housing loans production (+43% vs 2019)





^{*} Standalone



FURTHER CONSOLIDATED AND DIVERSIFIED SAVING BASE

Sustained growth of deposit base

Retail deposit growth pace stabilized around +7% y/y in the last 3 quarters

RON denominated corporate deposits increasing by +6%

Strong liquidity profile

Net loan to deposit ratio at 65%, +3 ppt y/y

Strong liquidity buffer at 35% of total assets, +0.6 ppt y/y

Increasing diversification of saving solutions

BRD Asset Management: 1st by number of investors (120 ths), 3rd in terms of AUM

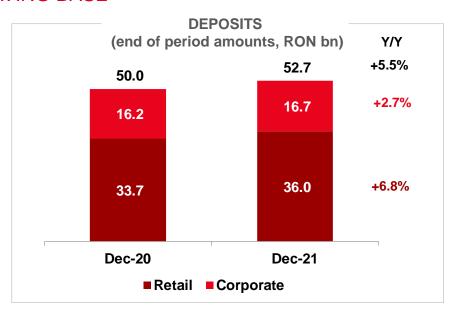
- > RON 4.94 bn AUM at 2021 end, +16% y/y, exceeding precrisis level
- > 19.5% market share at December 2021

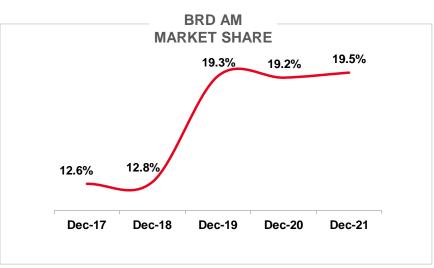
Strong development of Unit Linked life insurance

- Gross Written Premiums +87% y/y at 2021 end
- > 14.9% market share at September 2021 end (vs. 13.1% in 2019)

Very active participation in Fidelis program

52% average market share on the four Romanian government bond issuances for individuals in 2021





Note: Market share for AUM computed based on total open-end funds AUM



VOLUME DRIVEN GROWTH OF REVENUES

Stable full year 2021 Net Interest Income

Expanded volumes compensating the adverse interest rate environment across the year

average ROBOR 3M of 1.82% in 2021, -56 bps y/y

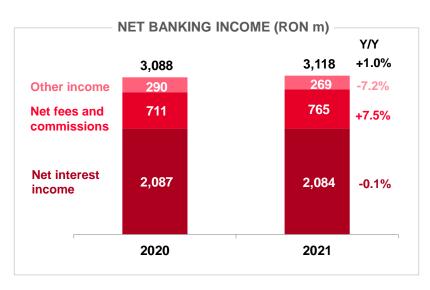
Positive momentum in NII in Q4 2021 (+3.9% vs Q4 2020 and +4.6% vs Q3 2021), mainly volume driven

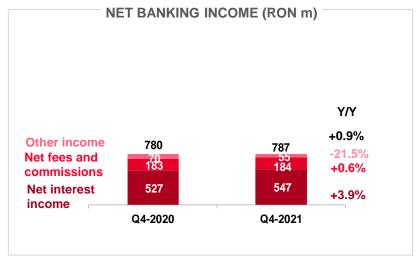
Impact on revenues of interbank interest rates recent increase expected to materialize in H1 2022



- > intensified client transactional activity, particularly with cards
- dynamic activity on asset management and capital market
- > base effect linked to measures taken for supporting customers during lockdown of Q2 2020

Base effect influencing full year other revenues





CONTAINED OPERATING EXPENSES

Reduced staff expenses

Acceleration of efficiency initiatives

- √ resizing the network of branches (-85 y/y)
- √ structural headcount reduction (-453 FTE y/y)

Base effect in Q4, RON 16m restructuring provision booked in Q4 2020

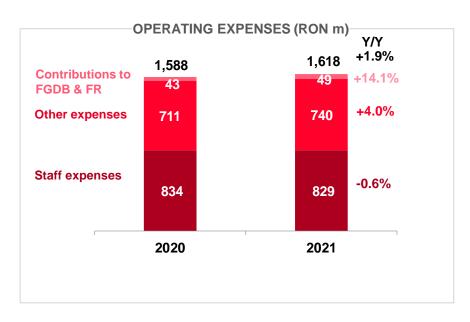
Stepping up investments in digital transformation

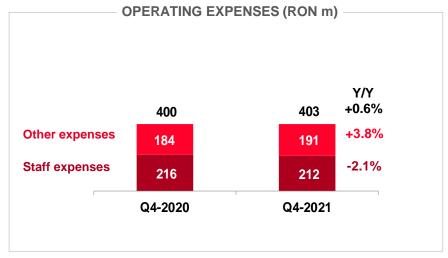
Other expenses increase linked to intensified IT investments supporting the acceleration of digital roadmap

✓ remote onboarding and online lending, two essential digital solutions dedicated to individuals customers, in production starting 2nd half of the year

Full year exceptional costs related to sanitary crisis management at RON 22.6m

Stable GOI





STRONG ASSET QUALITY

Net cost of risk at -134 bps in Q4-21

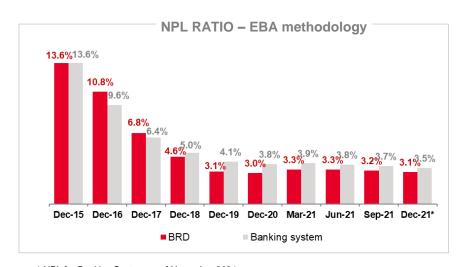
Q4 2021 NCR mainly driven by dynamic recovery activity (including portfolio sale)

COST OF RISK* EVOLUTION 102 100 -120 -134 2015 2016 2017 2018 2019 2020 Q4-20 Q4-21 CoR (RONm) ■ CoR (bps)

*Note: Cost of risk in bps for Q4-2020 and Q4-2021 is annualized

NPL ratio and Outlook

Low NPL rate throughout 2021 Proven commitment for high quality portfolio Confirmed expectation for a stable evolution in 2022 Stable NPL coverage at 75%



* NPL for Banking System as of November 2021 Note: NPL computed acc. to EBA risk indicator AQT_3.2

All figures at individual level



ELEVATED CAPITAL POSITION

Strong high quality capital base

CAR of 24% at 2021 end

Regulatory own funds composed of Tier 1 and Tier 2 capital

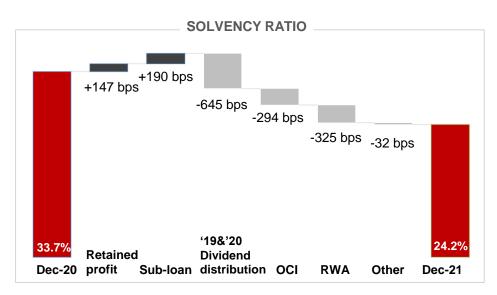
Tier 2 capital consisting of EUR 100m subordinated loan

Own funds yearly variation capturing the impact of:

- ✓ exceptional dividend distribution of RON 1.68bn from 2019 and 2020 retained profits, proposed for GSM approval on Feb 24, 2022
- ✓ FY 2021 profit, net of the proposed dividends, considering a 70% payout ratio
- ✓ lower revaluation reserves of debt instruments accounted at fair value through other comprehensive income, in the context of rising yields

Starting 2021 end, BRD applies the temporary treatment* of unrealized gains and losses measured at fair value through other comprehensive income.

RWA increase mainly explained by higher credit exposure given a very dynamic lending activity



Bank only	Dec-20	Dec-21
Common Equity Tier 1 (RONm)	8,808	6,646
Tier 1 (RONm)	8,808	6,646
Tier 2 (RONm)	-	495
Total own funds (RONm)	8,808	7,141
Total risk exposure amount (RONm)	26,102	29,564
Tier 1 Ratio	33.74%	22.48%
Total Capital Ratio	33.74%	24.15%

Notes:

Own funds for 2021 include the FY 2021 profit net of proposed dividends (considering a payout ratio of 70% of the distributable profit); CAR at BRD stand alone level, CAR at Dec 2021 end is preliminary

*According to art. 468 of Regulation (EU) 575/2013 as amended by Regulation (EU) 873/2020 as regards certain adjustments in response to the COVID-19 pandemic



CONSISTENT DIVIDEND POLICY

Exceptional dividend distribution

Extraordinary payment of RON 1,68bn from the retained profit of 2019 and 2020, subject to GSM approval on February 24, 2022

Payout ratio of 70% of 2019 and 2020 profits (including the already distributed amount of RON 52.2m in June 2021).

Consistent dividend payout

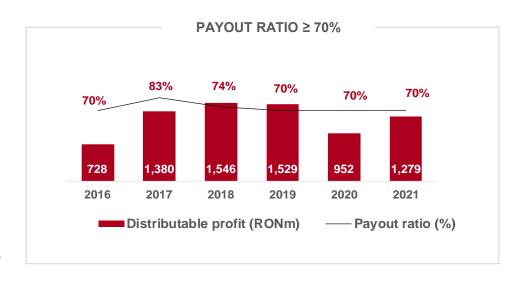
2021 dividend payout ratio maintained at 70% (Board of Directors proposal, subject to GSM approval)

Confirmation of the capacity to offer high dividend yield while answering expected future capital requirements

Solid capacity to finance the economy

Retained profit to reach RON 2 bn* over the last 6 years

Increased capacity to actively finance the projects and activities of all actors of the economy



~10% AVERAGE DIVIDEND YIELD ACROSS THE PERIOD

^{*} including retained earnings from 2021 net profit, subject to GSM approval



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CONCLUSIONS



GROUPE SOCIETE GENERALE

CONCLUSIONS

- Strong economic rebound fostered by better business conditions and sentiment, however with record inflation starting H2
- National Recovery and Resilience Plan, expected to be a catalyst for sustainable growth
- **Excellent commercial activity all over the board:**
 - remarkable growth for corporate loans, on both SMEs and large corporate segments
 - record high individuals' loan production with best consumer loan production ever and outstanding growth in new housing loans
 - dynamic saving collection, combining higher volumes and increased diversification
- Accelerating digital adoption, with a +20% increase in the number of customers actively using remote channels
- Materialized commitment in supporting sustainability transitions
- **Elevated financial performance**
 - Volume driven growth of revenues
 - **OPEX under control**
 - Continuous investments to allow the delivery of the strategic digital transformation
 - Cost of risk net write-backs in 2021, favored by dynamic recovery activity and improvements in macroeconomic outlook
 - 15.6%¹⁾ ROE
- Consistent dividend payout policy
 - Proposed dividend per share: 1.285 RON 2)
 - Distribution rate ≥ 70% since 2016 ²⁾



SOCIAL RESPONSIBILITY AT THE HEART OF OUR ACTION



GROUPE SOCIETE GENERALE

TECH & INNOVATION

Prepare the Romanian society for the knowledge based economy

Investing in stem education, innovation labs and universities to bring economic development and growth

Universities, Fintechs

Tech hubs, innovation labs, data centers

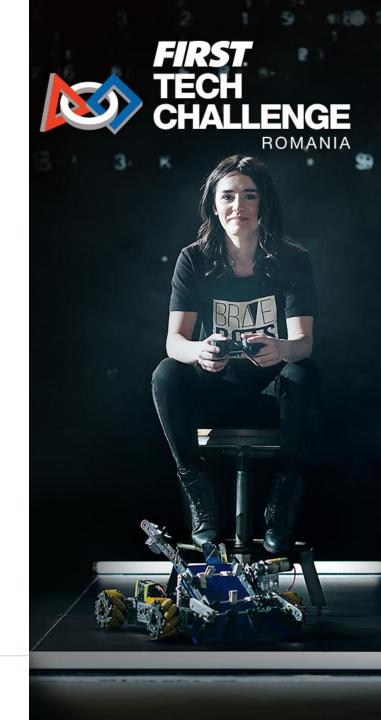
Mindcraft Stories

Publishing platform owned by BRD in partnership with journalists Conversations about important themes for the Romanian society 400,000 readers in 2021

Highschool programs & competitions

BRD First Tech Challenge

3,000 students and 800 teachers involved in 80 cities



EDUCATION & VOLUNTEERING

OUR VISION: by 2035, the Romanian education system should be in the top 10 education systems in Europe

Engage conversation about a modern education Scoala 9

Over 1.5 million readers

Dedicated literacy program and platform

Alfabetar - the largest integrated literacy platform, combining miriads of resources in one single place

10 NGOs participating

100 schools involved in a "deep-dive" literacy onboarding program, working directly with literacy experts

30,000 kids tested already and >650 supported to close significant education gaps

Approx. 900 books delivered to teachers and schools & reading corners set up

VOLUNTEERING PROGRAMS

1,250 BRD employees enrolling to ZiuaV volunteering platform





CULTURE

A unique cultural foundation to support the young generation

Fundatia9

Works with more than 300 visual artists, curators, musicians, journalists each year, to produce and promote the new Romanian culture

Scena9

A cultural journalism publication, online & print

Over 1 million readers

Rezidenta BRD Scena9

Our cultural center in Bucharest, a platform for contemporary culture More than 100 events/year

Strong support to contemporary art and classical music

- +60 concerts all over the country
- √ "Sonoro Conac"
- √ "Sonoro Musikland"
- √ "Stradivarius tour"
- √ "Violoncelissimo" & more





ENVIRONMENT

Forests & Biodiversity

BRD Forests Fund

Continuing to support causes related to Romanian forests

Planted over 38,000 trees in Iași County

Urban Biodiversity with Antipa Museum

Conferences on environmental challenges in Romania

Raising awareness



Q&A SESSION



GROUPE SOCIETE GENERALE

APPENDIX

BRD GROUP – KEY FIGURES
BRD STANDALONE – KEY FIGURES
STOCK PRICE PERFORMANCE
FINANCIAL CALENDAR FOR 2022
GLOSSARY – CLIENT SEGMENTATION



GROUPE SOCIETE GENERALE

BRD GROUP | KEY FIGURES

	RON m	Q4-2021	Q4-2020	Change	2021	2020	Change
	Net banking income	787	780	+0.9%	3,118	3,088.0	+1.0%
	Operating expenses	(403)	(400)	+0.6%	(1,618)	(1,588)	+1.9%
Financial results	Gross operating income	384	380	+1.2%	1,500	1,500	0.0%
rinanciai resuits	Net cost of risk	104	(99)	n.a.	146	(353)	n.a.
	Net profit	399	225	+77.3%	1,319	963	+37.0%
	Cost/Income	51.2%	51.3%	-0.1 pt	51.9%	51.4%	+0.5 pt
	ROE	16.1%	9.4%	+6.6 pt	13.4%	10.7%	+2.7 pt
	ROE ¹⁾	19.4%	10.6%	+8.7 pt	15.6%	11.4%	+4.2 pt
	RON bn				Dec-21		vs. Dec-20
Loans and deposits	Net loans including leasing (RON bn)				34.1	30.7	+11.2%
	Retail			23.2	22.0	+5.2%	
	Corporate				11.0	8.7	+26.3%
	Total deposits (RON bn)				52.7	50.0	+5.5%
	Retail				36.0	33.7	+6.8%
	Corporate			16.7	16.2	+2.7%	
	Loan to deposit ratio			64.8%	61.5%	+3.3 pt	
Capital adequacy	CAR ²⁾				24.2%	33.7%	-9.6 pt
Franchise	No of branches				499	584	(85)

²⁾ Own funds for 2021 end include the FY 2021 profit net of proposed dividends (considering a payout ratio of 70% of the distributable profit); CAR at BRD stand alone level, CAR at Dec 2021 end is preliminary



¹⁾ ROE based on own funds adjusted with exceptional distribution (RON 1,684m from the retained profits of 2019 and 2020)

BRD | KEY FIGURES FOR BANK ONLY

Corporate

Loan to deposit ratio

	RON m	Q4-2021	Q4-2020	Change	2021	2020	Change
	Net banking income	740	738	+0.3%	2,950	2,927	+0.8%
Financial results	Operating expenses	(373)	(361)	+3.4%	(1,515)	(1,481)	+2.2%
	Gross operating income	367	377	-2.7%	1,436	1,445	-0.6%
	Net cost of risk	113	(88)	n.a.	159	(313)	n.a.
	Net profit	393	233	+68.7%	1,279	952	+34.4%
	Cost/Income	50.4%	48.9%	+1.5 pt	51.3%	50.6%	+0.7 pt
	ROE	16.4%	10.1%	+6.3 pt	13.5%	11.0%	+2.5 pt
Loans and deposits	RON bn				Dec-21	Dec-20	vs. Dec-20
	Net loans (RON bn)				32.2	28.9	+11.5%
	Retail			22.1	21.0	+5.2%	
	Corporate			10.1	7.9	+28.1%	
	Total deposits (RON bn)				52.9	50.2	+5.5%
	Retail				36.0	33.7	+6.8%



16.9

60.8%

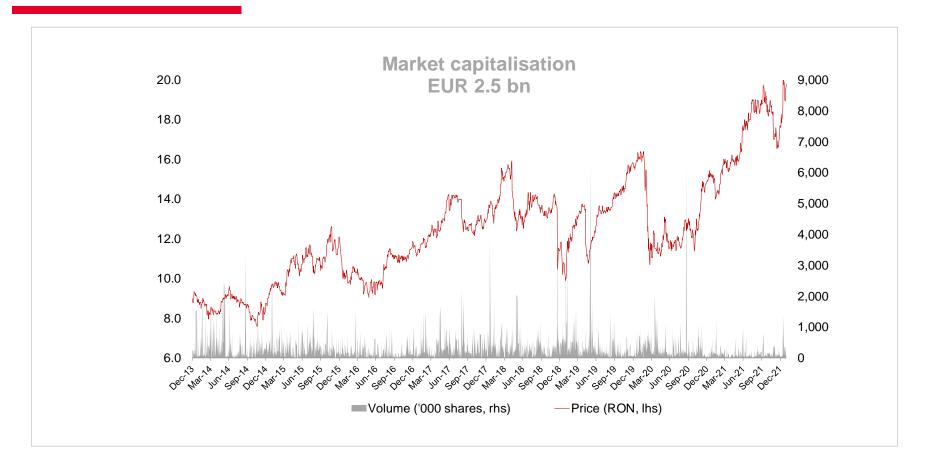
+2.9%

+3.2 pt

16.4

57.6%

BRD | STOCK PRICE PERFORMANCE



- BRD is part of the main market indices on the Bucharest Stock Exchange
- BRD is in Top 5 largest domestic companies listed on the local stock exchange
- BRD's share price reached RON 17.70 as of December 2021 end, +19% y/y and increased to RON 19.78 as of 31 January 2022.



FINANCIAL CALENDAR FOR 2022

10th February: Preliminary 2021 financial results

28th April: General Shareholders Meeting for approving the 2021 annual financial results

5th May: Presentation of the 1st quarter 2022 financial results

3rd August: Presentation of the 2nd quarter and 1st half 2022 financial results

4th November: Presentation of the 3rd quarter and 9 months 2022 financial results



GLOSSARY – CLIENT SEGMENTATION

- The Retail category is comprised of the following customer segments:
 - Individuals BRD provides individual customers with a range of banking products such as: savings and deposits taking, consumer and housing loans, overdrafts, credit card facilities, funds transfer and payment facilities.
 - Small business business entities with annual turnover lower than EUR 1m and having an aggregated exposure at group level less than EUR 0.3m. Standardized range of banking products is offered to small companies and professionals: savings and deposits taking, loans, transfers and payment services.
- The **Corporate** category is comprised of the following customer segments:
 - Small and medium enterprises companies with annual turnover between EUR 1m and EUR 50m and the aggregated exposure at group level higher than EUR 0.3m. The Bank provides SMEs with a range of banking products such as: savings and deposits taking, loans and other credit facilities, transfers and payment services.
 - Large corporate within corporate banking BRD provides customers with a range of banking products and services. including lending and deposit taking, provides cash-management, investment advices, securities business, project and structured finance transaction, syndicated loans and asset backed transactions. The large corporate customers include companies with annual turnover higher than EUR 50m, municipalities, public sector and other financial institutions.





BRD GROUPE SOCIETE GENERALE - INVESTOR RELATIONS

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